

AGENDA

HENDERSONVILLE GOLF COURSE COMMISSION MEETING

**TUESDAY, JANUARY 20, 2026 – 3:30 P.M.
AT COUNTRY HILLS**

- I. Acceptance of Agenda**
- II. Minutes**
 - A. Approval of November 17, 2025 minutes**
- III. Public Comments**
- IV. Presentations**
 - A. Financial Results**
 - B. Golf Shop Operations**
 - C. Maintenance Operations**
- V. Items for Approval**
- VI. Updates**
 - A. Public Works List (January Report)**
 - B. Clubhouse Flooring Update**
- VII. For Your Information**
- VIII. Adjournment**

Anyone needing accommodations due to disabilities, please contact the ADA Coordinator at 615-822-1016 at least 24 hours prior to the meeting

GOLF MANAGEMENT GROUP
INCORPORATED

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GMG

DATE: January 11, 2026
TO: Hendersonville Golf Course Commission Members
FROM: David L. Battis
RE: December 2025 Operating Results
Country Hills Golf Course

Attached please find the financial statements and related information for the month of December 2025 for Country Hills Golf Course.

1210 rounds were played in December, just above the 1200 budget number. For the 2025 calendar year, Country Hills did 32,319 rounds which was 160 more than in 2024 and 1067 more than 2023.

Total Income for the month was \$53,458 which was \$833 more than budget.

Operating Expenses were \$14,438 above budget.

Net Operating Income of (\$56,573) was \$13,605 off budget which projected a loss of \$42,968.

Net Cash Flow for the month was (\$63,336). The budget projected a loss of \$67,201.

For the first six months of the 2025-2026 fiscal year, Total Income of \$820,554 was \$50,687 above budget. Operating Expenses were \$7,576 under budget resulting in Net Operating Income of \$116,192 which was \$58,264 better than budget. Net Cash Flow YTD was (\$34,378) compared with a budget number of (\$18,470) reflecting Capital Improvements of \$104,722 which was \$70,222 more than the \$34,500 budget number.

As the end of December, Country Hills had a cash balance of \$172,257.

Please let us know if you have any questions or need any additional information.

COUNTRY HILLS GOLF
Statement of Cash Flows
December 31, 2025

Month Ending		Month Ending		Prior Year To Date	Year To Date	07/01/2025	Year To Date	
12/31/2024		12/31/2025		12/31/2024	Month Ending	Year To Date	Year To Date	
Actual	Actual	Budget	Budget Diff	Actual	12/31/2025	12/31/2025	12/31/2025	
					Actual	Budget	Budget Diff	
Income								
Other Income								
5,491.51	6,389.88	7,200.00	(810.12)	4270 - Golf Cart Rental	95,881.36	102,021.21	100,600.00	1,421.21
10,607.94	11,370.51	10,800.00	570.51	4280 - Pro Shop Sales	129,875.03	122,453.16	130,900.00	(8,446.84)
22,553.50	24,607.91	24,600.00	7.91	4290 - Green Fees	386,814.26	416,544.03	379,500.00	37,044.03
2,619.49	3,430.16	3,000.00	430.16	4470 - Food Sales	54,676.11	63,196.70	55,650.00	7,546.70
1,751.49	2,594.12	1,800.00	794.12	4475 - Beer Sales	32,884.70	38,916.99	32,400.00	6,516.99
209.58	195.93	240.00	(44.07)	4480 - Golf Club Rental	2,902.23	3,280.45	2,907.00	373.45
3,878.00	4,346.00	4,200.00	146.00	4485 - Driving Range Income	64,483.00	72,068.51	64,650.00	7,418.51
750.00	500.00	750.00	(250.00)	4490 - Clubhouse Rentals	2,850.00	2,810.00	3,050.00	(240.00)
41.30	26.07	35.00	(8.93)	4710 - Interest Income	297.00	196.21	210.00	(13.79)
(67.07)	(46.47)	0.00	(46.47)	4950 - Sales Tax Income	(849.26)	(1,040.58)	0.00	(1,040.58)
0.00	44.00	0.00	44.00	4975 - Miscellaneous Income	12,091.50	108.00	0.00	108.00
47,835.74	53,458.11	52,625.00	833.11	Total Other Income	781,905.93	820,554.68	769,867.00	50,687.68
47,835.74	53,458.11	52,625.00	833.11	Total Income	781,905.93	820,554.68	769,867.00	50,687.68
Expenses								
Payroll & Related								
3,000.00	3,000.00	3,000.00	0.00	5660 - Payroll-Golf Course Manager	18,000.00	18,000.00	18,000.00	0.00
15,810.76	24,583.89	22,584.00	1,999.89	5720 - Payroll-Grounds-Maintenance	110,126.30	118,349.72	119,632.00	(1,282.28)
5,982.00	9,655.00	8,655.00	1,000.00	5730 - Payroll-Golf Course Maintenance	34,296.00	38,505.00	37,505.00	1,000.00
7,674.19	10,490.76	8,568.00	1,922.76	5960 - Payroll-Senior Pro	45,663.73	45,707.54	42,512.00	3,195.54
6,483.75	14,450.00	8,400.00	6,050.00	5980 - Payroll-Assistant Pro	39,111.20	43,620.00	36,400.00	7,220.00
3,154.00	5,691.25	5,200.00	491.25	6080 - Payroll-Cart Staff	39,883.75	44,720.97	32,500.00	12,220.97
3,475.50	2,773.25	8,220.00	(5,446.75)	6090 - Payroll-Cashiers	30,861.00	28,559.06	39,730.00	(11,170.94)
3,235.40	5,101.45	4,714.00	387.45	6150 - Payroll Taxes	22,990.75	24,387.59	23,583.00	804.59
3,487.23	2,941.57	2,681.00	260.57	6200 - Group Health Insurance	15,694.89	14,894.36	15,958.00	(1,063.64)
(906.60)	(48.34)	0.00	(48.34)	6210 - Employee Benefits	(330.66)	106.37	0.00	106.37
1,601.49	412.95	230.00	182.95	6220 - 401(k) Benefits	3,315.77	2,161.68	1,555.00	606.68
0.00	0.00	0.00	0.00	6230 - Workers Compensation	1,271.76	1,896.08	1,312.00	584.08
52,997.72	79,051.78	72,252.00	6,799.78	Total Payroll & Related	360,884.49	380,908.37	368,687.00	12,221.37
Common Area Expenses								
1,063.67	1,574.93	1,140.00	434.93	8920 - Food Purchases	19,036.10	23,709.23	21,147.00	2,562.23
553.64	884.91	810.00	74.91	8930 - Beer Purchases	14,678.96	14,985.09	14,580.00	405.09
210.40	269.24	150.00	119.24	8940 - Supplies For Resale	1,030.66	1,558.24	900.00	658.24
2,526.12	6,263.14	7,020.00	(756.86)	8950 - Merchandise for Resale	56,722.87	53,743.06	85,085.00	(31,341.94)
634.80	0.00	0.00	0.00	8960 - Inventory Adj-Food	711.44	0.00	0.00	0.00
878.93	0.00	0.00	0.00	8970 - Inventory Adj-Beer	363.62	0.00	0.00	0.00
4,926.53	0.00	0.00	0.00	8980 - Inventory Adj-Pro Shop	29,863.43	0.00	0.00	0.00
10,794.09	8,992.22	9,120.00	(127.78)	Total Common Area Expenses	122,407.08	93,995.62	121,712.00	(27,716.38)
Maintenance & Repairs								
560.00	0.00	0.00	0.00	7000 - Sign Maintenance	560.00	0.00	0.00	0.00
32.00	35.00	40.00	(5.00)	7120 - Exterminating	320.00	175.00	240.00	(65.00)
0.00	0.00	0.00	0.00	7125 - Locks / Keys / Hardware	74.27	0.00	0.00	0.00
6,483.00	0.00	200.00	(200.00)	7135 - General Building - Interior Repairs	6,483.00	0.00	600.00	(600.00)
1,957.00	0.00	250.00	(250.00)	7140 - General Building - Exterior Repairs	3,417.00	6,198.64	1,500.00	4,698.64

COUNTRY HILLS GOLF
Statement of Cash Flows
December 31, 2025

Month Ending		Month Ending		Prior Year To Date	Year To Date	07/01/2025	Year To Date	
12/31/2024	12/31/2025							12/31/2024
Actual	Actual	Budget	Budget Diff	Actual	Actual	Budget	Budget Diff	
673.00	719.00	719.00	0.00	7920 - Property Insurance	4,038.00	4,314.00	4,314.00	0.00
673.00	719.00	719.00	0.00	Total Taxes & Insurance	4,038.00	4,314.00	4,314.00	0.00
89,694.06	110,031.52	95,593.00	14,438.52	Total Operating Expenses	713,296.22	704,362.63	711,939.00	(7,576.37)
(41,858.32)	(56,573.41)	(42,968.00)	(13,605.41)	Net Operating Income (Loss)	68,609.71	116,192.05	57,928.00	58,264.05
(41,858.32)	(56,573.41)	(42,968.00)	(13,605.41)	Net Income (Loss)	68,609.71	116,192.05	57,928.00	58,264.05
Balance Sheet Adjustments								
Deposits & Escrows								
(673.00)	(719.00)	(719.00)	0.00	1300 - Prepaid Insurance	(4,038.00)	(4,314.00)	(4,314.00)	0.00
(673.00)	(719.00)	(719.00)	0.00	Total Deposits & Escrows	(4,038.00)	(4,314.00)	(4,314.00)	0.00
Fixed Assets								
106,862.50	0.00	0.00	0.00	1550 - Capital - Fixtures & Equipment	106,862.50	0.00	0.00	0.00
19,500.00	0.00	0.00	0.00	1780 - Capital - Building & Improvements	19,500.00	0.00	0.00	0.00
0.00	0.00	17,250.00	(17,250.00)	1785 - Capital Improvements	0.00	104,722.08	34,500.00	70,222.08
126,362.50	0.00	17,250.00	(17,250.00)	Total Fixed Assets	126,362.50	104,722.08	34,500.00	70,222.08
Other Current Assets								
(634.80)	0.00	0.00	0.00	1320 - Inventory Adj-Food	(711.44)	0.00	0.00	0.00
(878.93)	0.00	0.00	0.00	1330 - Inventory Adj-Beer	(363.62)	0.00	0.00	0.00
(4,926.53)	0.00	0.00	0.00	1340 - Inventory Adj-Pro Shop	(29,863.43)	0.00	0.00	0.00
(6,440.26)	0.00	0.00	0.00	Total Other Current Assets	(30,938.49)	0.00	0.00	0.00
Liabilities								
Current Liabilities								
0.00	0.00	0.00	0.00	2010 - Accounts Payable	0.00	(1,260.00)	0.00	(1,260.00)
0.00	0.00	0.00	0.00	2015 - Security Deposits In Escrow	(452.75)	0.00	0.00	0.00
0.00	0.00	0.00	0.00	Total Current Liabilities	(452.75)	(1,260.00)	0.00	(1,260.00)
Other Current Liabilities								
(1,507.48)	(952.31)	0.00	(952.31)	2085 - Sales Tax Payable	(4,529.54)	(4,966.24)	0.00	(4,966.24)
(2,760.00)	(2,760.00)	(2,760.00)	0.00	2090 - Notes Payable - Short Term	(16,560.00)	(16,560.00)	(16,560.00)	0.00
158.11	1,172.21	0.00	1,172.21	2100 - Reserve for Prizes	(3,007.87)	916.24	0.00	916.24
0.00	0.00	0.00	0.00	2150 - Outings - Billed / Received	0.00	1,360.00	0.00	1,360.00
(4,109.37)	(2,540.10)	(2,760.00)	219.90	Total Other Current Liabilities	(24,097.41)	(19,250.00)	(16,560.00)	(2,690.00)
Long Term Liabilities								
(4,942.14)	(4,942.14)	(4,942.00)	(0.14)	2300 - Notes Payable - Long Term	(10,835.10)	(29,652.84)	(29,652.00)	(0.84)
(4,942.14)	(4,942.14)	(4,942.00)	(0.14)	Total Long Term Liabilities	(10,835.10)	(29,652.84)	(29,652.00)	(0.84)
(9,051.51)	(7,482.24)	(7,702.00)	219.76	Total Liabilities	(35,385.26)	(50,162.84)	(46,212.00)	(3,950.84)
(128,300.75)	(6,763.24)	(24,233.00)	17,469.76	Total Balance Sheet Adjustments	(126,771.27)	(150,570.92)	(76,398.00)	(74,172.92)
(170,159.07)	(63,336.65)	(67,201.00)	3,864.35	Net Cash Flow	(58,161.56)	(34,378.87)	(18,470.00)	(15,908.87)
Beginning Cash								
415,065.97	234,343.86	0.00	234,343.86	1010 - Cash - Operating	303,068.46	205,386.08	0.00	205,386.08
1,250.00	1,250.00	0.00	1,250.00	1030 - Petty Cash on Hand	1,250.00	1,250.00	0.00	1,250.00

COUNTRY HILLS GOLF
Statement of Cash Flows
December 31, 2025

Month Ending		Month Ending			Prior Year To Date	Year To Date	07/01/2025	Year To Date
12/31/2024	12/31/2025		12/31/2024		Month Ending	Through	Year to Date	Year to Date
Actual	Actual	Budget	Budget Diff		Actual	12/31/2025	12/31/2025	12/31/2025
					Actual	Actual	Budget	Budget Diff
416,315.97	235,593.86	0.00	235,593.86	Total Beginning Cash	304,318.46	206,636.08	0.00	206,636.08
				Ending Cash				
244,906.90	171,007.21	0.00	171,007.21	1010 - Cash - Operating	244,906.90	171,007.21	0.00	171,007.21
1,250.00	1,250.00	0.00	1,250.00	1030 - Petty Cash on Hand	1,250.00	1,250.00	0.00	1,250.00
246,156.90	172,257.21	0.00	172,257.21	Total Ending Cash	246,156.90	172,257.21	0.00	172,257.21

**DAILY SALES REPORT
DECEMBER 2025**

Date	Day	% Month	Rounds	GREEN FEE	CARTS	DRIVING RANGE	Club Rental	MDSE	GC PURCH	GC REDEEM	OUTING RECVD	OUTING BILLED	SALES TAX	GOLF TOTAL	BOT ROOM	FOOD	DRINKS	BEER	SALES TAX	OUTING RECVD	OUTING BILLED	F & B TOTAL	Total Sales	
1	M	3%	7	100.00	21.87	100.00							2.13	221.87	0.00	5.50	6.50	7.28	1.64			19.28	241.15	COLD 45
2	T	6%	0	0.00	0.00	5.00	0.00	815.00	150.00				79.46	820.00	0.00	0.00	0.00	0.00	0.00			0.00	820.00	CLSD 37
3	W	10%	6	88.00	43.73	5.00		150.00		158.02			18.90	286.73	500.00	3.66	1.83	0.00	49.26			505.49	792.22	COLD 39
4	TH	13%	12	164.00	65.59	25.00		187.72	50.00				24.72	442.31	0.00	2.38	5.15	10.92	1.78			18.45	460.76	COLD 39
5	F	16%	0	0.00	0.00	5.00	0.00	350.00	290.00				34.13	355.00	0.00	2.68	0.00	0.00	0.25	0.00	0.00	2.68	357.68	COLD 33
6	S	19%	32	821.00	158.50	65.00	0.00	169.45	160.00	69.01			32.03	1213.95	0.00	93.22	51.52	134.83	26.51			279.57	1493.52	COLD 40
7	S	23%	10	176.00	43.72	93.00	0.00	85.00		4.73			12.57	397.72	0.00	28.42	8.00	40.08	6.99			76.50	474.22	COLD 38
Week Total			67	1349	333	298	0	1757	650	232	0	0	204	3738	500	136	73	193	86	0	0	902	4640	
8	M	26%	9	84.00	32.79	15.00	0.00	736.00	100.00	19.50			74.97	867.79	0.00	31.21	11.32	7.28	4.54			49.81	917.60	COLD 38
9	T	29%	18	207.00	92.96	83.00	0.00	347.11	0.00	217.40			42.90	730.07	0.00	30.74	30.18	3.64	5.99			64.56	794.63	COLD 45
10	W	32%	44	479.00	202.23	95.00	0.00	426.21	168.00	80.49	0.00		61.18	1202.44	0.00	39.68	15.92	25.51	7.64			81.11	1283.55	WIND 48
11	TH	35%	10	164.00	60.14	75.00	0.00	12.00	45.00	0.00			7.03	311.14	0.00	10.21	0.00	10.92	2.03			21.13	332.27	COLD 38
12	F	39%	92	1450.00	431.84	250.00	63.79	2045.15	70.00	150.67			247.76	4240.78	0.00	130.29	88.09	225.91	42.23			444.29	4685.07	WIND 44
13	S	42%	57	1690.00	355.27	290.00	0.00	382.43	100.00	127.28			72.05	2717.70	0.00	126.77	63.60	127.53	29.91			317.90	3035.60	COLD 42
14	S	45%	0	0.00	0.00	0.00	0.00	0.00	0.00	0.00			0.00	0.00	0.00	0.00	0.00	0.00	0.00			0.00	0.00	CLOSED 18
Week Total			230	4074.00	1175.23	808.00	63.79	3948.90	483.00	595.34	0.00	0.00	505.89	10069.92	0.00	368.90	209.11	400.79	92.34	0.00	0.00	978.80	11048.72	
15	M	48%	0	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00		0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	CLOSED 21
16	T	52%	13	110.00	27.34	45.00	0.00	411.50	705.00	0.00			42.79	593.84	0.00	21.47	13.98	0.00	3.29			35.45	629.29	COLD 38
17	W	55%	65	922.00	224.16	160.00	0.00	587.95	180.00	332.54			79.17	1894.11	0.00	87.38	35.05	43.70	15.61			166.13	2060.24	OCAST 50
18	TH	58%	0	0.00	0.00	0.00	0.00	0.00	0.00	0.00			0.00	0.00	0.00	0.00	0.00	0.00	0.00			0.00	0.00	COLD,RAIN
19	F	61%	33	775.00	218.61	135.00	13.67	778.12	110.00	247.08			98.60	1920.40	0.00	76.43	32.99	80.12	17.96			189.54	2109.94	SUN 44
20	S	65%	115	3110.00	645.00	373.00	27.34	706.97	125.00	182.52			134.62	4862.31	0.00	326.25	156.91	331.58	76.96			814.74	5677.05	SUN 60
21	S	68%	33	981.00	185.81	270.00	0.00	220.40		5.00			39.70	1657.21	0.00	54.13	40.09	94.74	17.93			188.96	1846.17	COOL 45
Week Total			259	5898.00	1300.92	983.00	41.01	2704.94	1120.00	767.14	0.00	0.00	394.88	10927.87	0.00	565.66	279.02	550.14	131.75	0.00	0.00	1394.82	12322.69	
22	M	71%	70	1406.00	470.09	40.00	54.68	499.00	155.00	32.55			99.91	2469.77	0.00	128.16	86.96	171.20	36.58			386.32	2856.09	COOL 50
23	T	74%	101	1626.00	481.10	200.00	0.00	387.41	525.00	0.00			84.68	2694.51	0.00	191.18	106.89	116.54	38.95			414.61	3109.12	OCAST60
24	W	77%	83	1363.00	388.08	235.00	0.00	214.31	160.00	22.00			58.82	2200.39	0.00	122.66	55.17	83.82	24.58			261.65	2462.04	OCAST60
25	TH	81%	0	0.00	0.00	0.00	0.00	0.00	0.00	0.00			0.00	0.00	0.00	0.00	0.00	0.00	0.00			0.00	0.00	CMAS
26	F	84%	131	1830.00	617.65	585.00	0.00	910.47	100.00	81.00			149.18	3943.12	0.00	183.23	96.37	298.81	54.93			577.41	4520.53	CLDS 74
27	S	87%	129	3411.00	787.10	493.00	22.78	516.36	0.00	20.00			129.47	5230.24	0.00	407.21	155.33	477.32	98.57			1039.86	6270.10	WARM 65
28	S	90%	96	3021.00	628.62	539.00	13.67	251.95	0.00	130.00			87.31	4454.24	0.00	154.62	88.49	295.10	51.27			538.21	4992.45	WINDY 66
Week Total			610	12657.00	3372.64	2092.00	91.13	2779.50	940.00	285.55	0.00	0.00	609.37	20992.27	0.00	1187.06	588.21	1442.79	304.88	0.00	0.00	3218.06	24210.33	
29	M	94%	0	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00		0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	CLOSED 30
30	T	97%	0	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00		0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	CLOSED 32
31	W	100%	44	584.00	207.68	165.00	0.00	180.00		40.00			37.89	1136.68	0.00	15.09	8.25	7.29	2.85			30.63	1167.31	COLD 39
Week			44	584.00	207.68	165.00	0.00	180.00	0.00	40.00	0.00	0.00	37.89	1136.68	0.00	15.09	8.25	7.29	2.85	0.00	0.00	30.63	1167.31	
Total			1210	24562.00	6389.88	4346.00	195.93	11370.51	3193.00	1919.79	0.00	0.00	1751.97	46864.32	500.00	2272.57	1157.59	2594.12	618.25	0.00	0.00	6524.28	53388.60	
Budget	31		1200	24600	7200	4200	240	10800					47040	750.00	2000	1000	1800				5550	52590		
% Budget			101%	100%	89%	103%	82%	105%	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	100%	67%	114%	116%	144%	#DIV/0!	#DIV/0!	#DIV/0!	118%	102%	
Daily Budget Avg			38.71	793.55	232.26	135.48	7.74	348.39					1517.42	24.19	64.52	32.26	58.06	0.00				179.03	1696.45	
Actual Daily Avg			39	792	206	140	6	367	103	62	0	0	57	1512	16	73	37	84	20	0	0	210	1722	
TREND %			1210	24562	6390	4346	196	11371	3193	1920	0	0	1752	46864	500	2273	1158	2594	618	0	0	6524	53389	
			101%	100%	89%	103%	82%	105%	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	100%	67%	114%	116%	144%	#DIV/0!	#DIV/0!	#DIV/0!	118%	102%	
Avg/RD				20.30	5.28	3.59	0.16	9.40					38.73	0.41	1.88	0.96	2.14				5.39	44.12		

FOOD & DRINKS TOTAL 3430.16

Less than 30 rounds

	2019		2020		2021		2022		2023		2024		2025	
	Rounds	YTD												
JAN	667	667	629	629	857	857	538	538	1,120	1,120	616	616	642	642
FEB	777	1,444	842	1,471	502	1,359	964	1,502	1,256	2,376	1,463	2,079	1,177	1,819
MAR	1,816	3,260	1,612	3,083	2,012	3,371	2,186	3,688	2,049	4,425	2,428	4,507	2,563	4,382
APRIL	2,268	5,528	2,078	5,161	2,603	5,974	2,391	6,079	3,232	7,657	3,178	7,685	3,079	7,461
MAY	2,511	8,039	2,711	7,872	3,164	9,138	3,345	9,424	3,416	11,073	3,722	11,407	3,801	11,262
JUNE	2,600	10,639	3,207	11,079	3,022	12,160	2,946	12,370	3,871	14,944	4,011	15,418	4,017	15,279
JULY	2,434	13,073	3,134	14,213	3,300	15,460	3,458	15,828	3,855	18,799	3,987	19,405	3,996	19,275
AUG	2,743	15,816	3,359	17,572	2,895	18,355	3,438	19,266	3,613	22,412	3,761	23,166	4,015	23,290
SEPT	2,310	18,126	2,890	20,462	2,438	20,793	3,171	22,437	3,172	25,584	3,009	26,175	3,102	26,392
OCT	1,886	20,012	2,344	22,806	2,017	22,810	2,537	24,974	2,521	28,105	3,067	29,242	2,713	29,105
NOV	915	20,927	1,893	24,699	1,401	24,211	1,292	26,266	1,806	29,911	1,878	31,120	2,004	31,109
DEC	915	21,842	1,162	25,861	1,266	25,477	807	27,073	1,341	31,252	1,039	32,159	1,210	32,319
TOTAL	21,842		25,861		25,477		27,073		31,252		32,159		32,319	

**Country Hills Snack Bar Gross Profit
DECEMBER 2025**

	<u>FOOD & DRINKS</u>	<u>BEER</u>	<u>TOTAL</u>
GROSS SALES	3747.45	2834.08	6581.53
SALES TAX	317.29	239.96	557.25
NET SALES(from daily sales report)	3430.16	2594.12	6024.28
OPENING INVENTORY	2615.92	1469.20	4085.12
PURCHASES 901+907(FOOD)	793.24	460.80	1254.04
CLOSING INVENTORY	1466.96	906.81	2373.77
COST OF GOODS	1942.20	1023.19	2965.39
GROSS PROFIT	1487.96	1570.93	3058.89
COST OF SALES %	0.5662	0.3944	0.49

APPROVED BY: 